



Huron Perth Healthcare Alliance Board of Directors Meeting

Thursday, September 7, 2023

7:00 p.m.

Stratford General Hospital Site

MINUTES

Present: Steve Hearn, Chair
Gary Austin, Jim Battle, Barry Hutton, Dr. Chuck Gatfield, Dr. Ali Kara, Ron Lavoie, Dr. Kevin Lefebvre, Kathy Lewis, Joe Looby, Lynanne Mason, Kerri Ann O'Rourke, Dr. Heather Percival, Kim Ross Jones, Greg Stewart, Tricia Wilkerson, John Wilkinson, Andrew Williams
Mary Cardinal, Ken Haworth, Sue Davey

Regrets: Dr. Nadine Potvin

1. **Welcome & Call to Order**

Steve Hearn, Board Chair called the meeting to order and quorum was confirmed.

Kim Ross Jones shared the Land Acknowledgement.

2. **Approval of Agenda**

It was moved by Ron Lavoie, seconded by Barry Hutton:

THAT the Huron Perth Healthcare Alliance Board of Directors approve the meeting agenda as circulated.

CARRIED

3. **Declaration of Conflict of Interest**

There was no conflict of interest declared by any members.

4. **Minutes of Previous Meetings**

4.1. **August 10, 2023**

It was moved by Tricia Wilkerson, seconded by Joe Looby:

THAT the Huron Perth Healthcare Alliance Board of Directors approves the minutes from the meeting held August 10, 2023.

CARRIED

5. **In-Camera Session**

5.1. **Motion to Move to In-Camera Session**

It was moved by Gary Austin, seconded by Kim Ross Jones:

THAT the Huron Perth Healthcare Alliance move in-camera at 7:04 p.m.

CARRIED

5.2. Motion to Move out of In-Camera Session

It was moved by Tricia Wilkerson, seconded by Kerri Ann O'Rourke:

THAT the Huron Perth Healthcare Alliance move out of the in-camera session at 7:46 p.m.

CARRIED

5.3. Report from In-Camera Session

During the In-Camera Session the Board discussed organizational structure.

6. Consent Agenda

It was moved by Kerri Ann O'Rourke, seconded by Kathy Lewis:

THAT the Huron Perth Healthcare Alliance Board of Directors approve the September 7, 2023 Consent Agenda that included reports from the:

- **Chief Nursing Executive**
- **President & Chief Executive Officer**
- **Alliance Chief of Staff**

CARRIED

Discussion/Updates:

Approximately 40 nurses from across Ontario Health West have enrolled in the Ontario Health Immediate Response Emergency Department Nurse Education Program that the Huron Perth Healthcare Alliance (HPHA) is hosting in Seaforth in October. This program provides access to Emergency Department (ED) nurses working in small, rural and remote Emergency Departments with a focus on new graduates.

Temporary physician funding incentives provided to help fill gaps in the Emergency Departments (ED) are impacting physician recruitment. The current temporary funding is only until the end of September at which time there may be some scheduling gaps for physician coverage. The Government's top priority is to keep EDs open and they recently announced Pay-for-Performance funding to be extended to lower volume EDs. The HPHA is receiving this for all four hospital sites and it was noted that funding will be clawed back if the ED as to close.

7. Governance**7.1. Board Committee Reports****7.1.1. Fiscal Advisory Committee**

The Fiscal Advisory Committee met on August 14, 2023 and Barry Hutton provided highlights. Leadership provided updates to the hospital's union leaders on the Huron Perth Healthcare Alliance's (HPHA) fiscal health, Commitments to Our Communities and the Huron Perth & Area Ontario Health Team priorities. The next meeting will be held in December for a Quarter 2 update.

7.1.2. Local Advisory Committees**Clinton Public Hospital**

The Clinton Public Hospital (CPH) Local Advisory Committee met on August 23rd and Greg Stewart presented the report for informational purposes. The Hospital Auxiliary remains active with their fundraising activities and morale at the site is very good. There is a proposal being developed to increase surgical activity at the site.

St. Marys Memorial Hospital

Kim Ross Jones presented the report from the St. Marys Local Advisory Committee meeting held August 23, 2023. She highlighted the Patient Room Refresh Project and the patients that were moved to the St. Marys Wing at the Stratford Site being looked after by St. Marys site staff. There has been positive feedback from patients who are grateful for the care they are receiving. The Foundation's fundraising for the project has reached 92% of goal and their 30th Annual Golf Tournament went well. The Refresh Project is ahead of schedule and it was noted that similar projects are being considered at all of the Huron Perth Healthcare Alliance sites.

Seaforth Community Hospital

The Seaforth Community Hospital Local Advisory Committee met on August 23rd and Kerri Ann O'Rourke presented highlights. The Committee received an update on the high school co-op program and student volunteers. A sizeable grant received from the Health Infrastructure Renewal Funding will support facilities projects at the site.

Stratford General Hospital

The Stratford General Hospital Local Advisory Committee met on August 22nd and Kathy Lewis presented the report. Andrea Page was recognized and honoured as she retired from the Stratford General Hospital Foundation after 30 years. A number of facilities projects are underway and an update on Avon Crest was received. It was noted that the demolition has been delayed due to road construction and the high reach backhoe demolition will begin in October.

8. Corporate Patient Experience Report

The Corporate Patient Experience Engagement Report was pre-circulated and Jim Battle provided highlights. He provided an overview of the review of the entire Patient & Caregiver Partner Program undertaken over the past three or more years of downtime and the rebuild and refresh planned moving forward which includes the development of a work plan to ensure that the program continues to add value across the organization. Jim noted the new Qualtrics Patient Experience Measurement Platform recently implemented to gather feedback and sample data was included in the report, and he shared the various other ways that feedback is received by the organization.

9. Directors Comments/Roundtable

- Andrew Williams, along with members of the Ontario Hospital Association Board and Staff are visiting Moose Factory to get a perspective on the issues they are dealing with in the north.

10. Next Meeting

- Huron Perth Healthcare Alliance (HPHA) Board of Directors
 - November 2, 2023 @ 7:00 pm – HPHA Clinton Public Hospital Site

11. Adjournment

The meeting was adjourned on a MOTION by Joe Looby at 8:26 p.m.